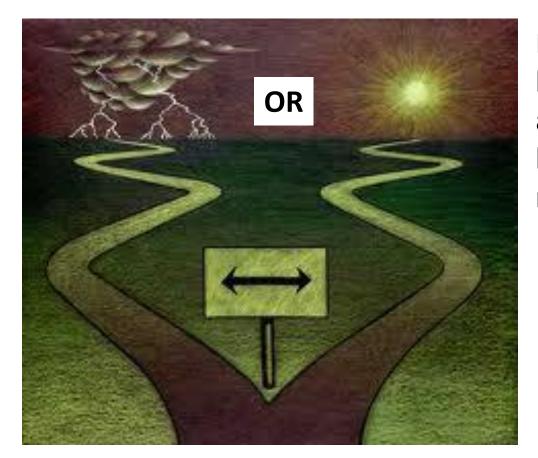
Health Policy at a Fork in the Road

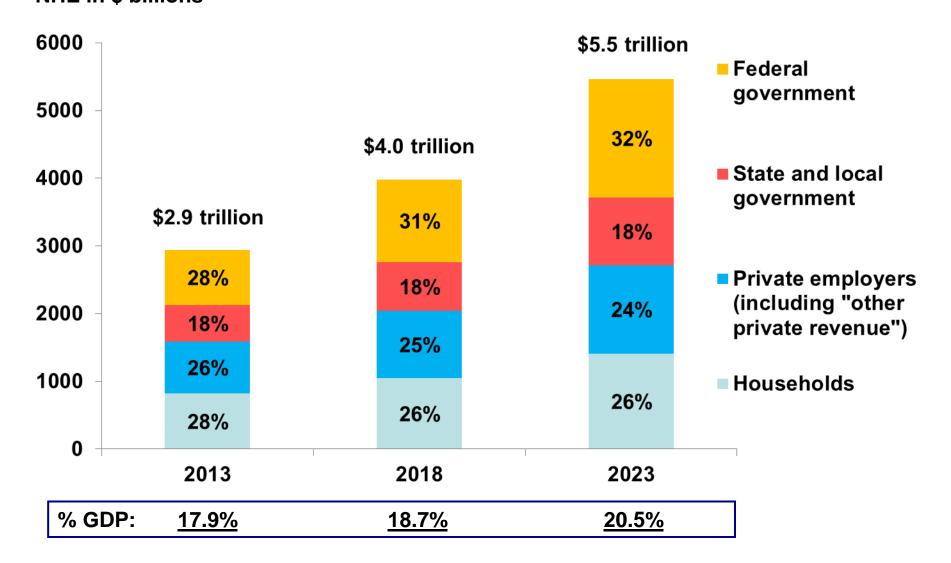
Cut payments, reduce benefits, and restrict eligibility for public programs



Re-engineer health care and improve health markets

Regardless of how you envision the role of government, health care and the markets in which it's purchased need to be improved

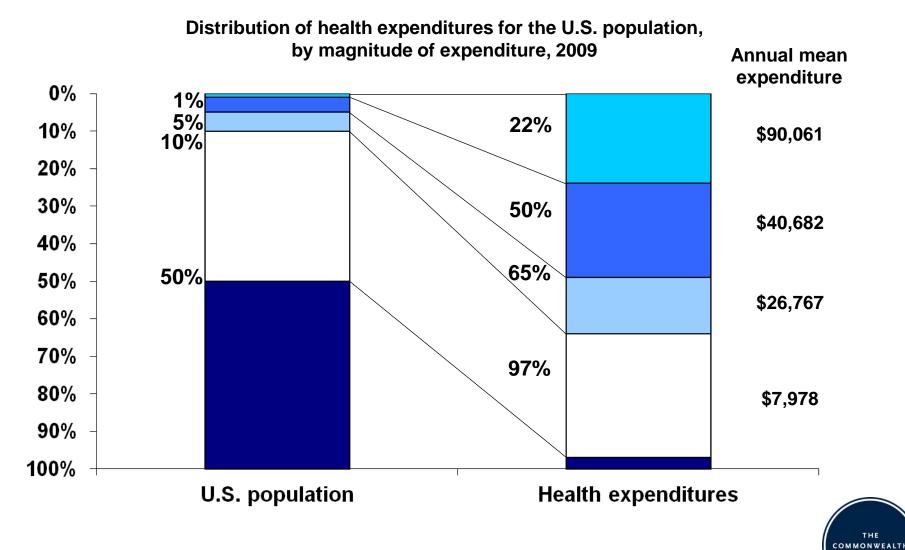
Health Spending is a Problem Not Only for Government, But Also for Businesses and Families



Note: GDP = gross domestic product.

Source: Estimates by Actuarial Research Corporation for The Commonwealth Fund.

Need to Engage and Inform Consumers: The Sickest 5% Account for the Majority of Health Spending, and Need Better Choices and the Information to Choose Wisely



FUND

Source: Agency for Healthcare Research and Quality analysis of 2009 Medical Expenditure Panel Survey.

Panelists



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Karen Ignagni President and Chief Executive Officer America's Health Insurance Plans



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