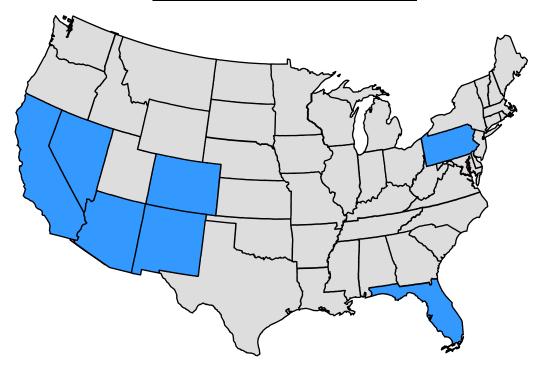


DaVita HealthCare Partners Population Health

- Largest independent¹ medical group in America with scale
- 1,285 employed clinicians
- 14,000 network physicians
- 965K patients
 - 480K commercial
 - 329K MA
 - 156K Medicaid
 - -56K Duals
 - 54K Medicare Shared Savings Program

DHCP Service Areas



Notes: 1) pure provider - not affiliated with a plan or hospital system

Strong Investment and Proven Results in MA

	CA	NV	FL	NM	AZ
Adult BMI Assessment	3	5	5	5	5
Colorectal Cancer Screening	5	5	5	5	5
Diabetes - Cholesterol Controlled (<100)	5	4	5	5	4
Diabetes - Cholesterol Screening	5	5	5	5	5
Diabetes - Blood Sugar Controlled (<9%)	4	4	5	5	4
Diabetes – Nephropathy Screening	5	5	5	4	4
Diabetes - Eye Exam	4	4	4	4	4
Cholesterol Management LDL Screening Patients with Heart Disease	5	5	5	5	5
Osteoporosis Management	3	4	3	NA	3

DHCP performs at 5-star clinical level across established geographies

Notes: Represents 2013 dates of service measured against industry benchmarks from 2015 Medicare Part C & D Star Ratings Technical Notes (based on 2013 dates of service)

What Makes Us Different

Primary Care

Outpatient Care Mgmt.



Inpatient Care Mgmt.

Preventative Care

Senior Wellness Visits

Patient Support Center

Health Enhancement

PCP Team Model

PCP Mentor Model

Episodic Care

Chronic Disease Care

Complex Disease Care

Comprehensive Care Centers

Home Care

Hospice Care

Anticoagulation Clinic

ESRD Care

Palliative Care

Urgent care

Hospitalist Program

SNFist Program



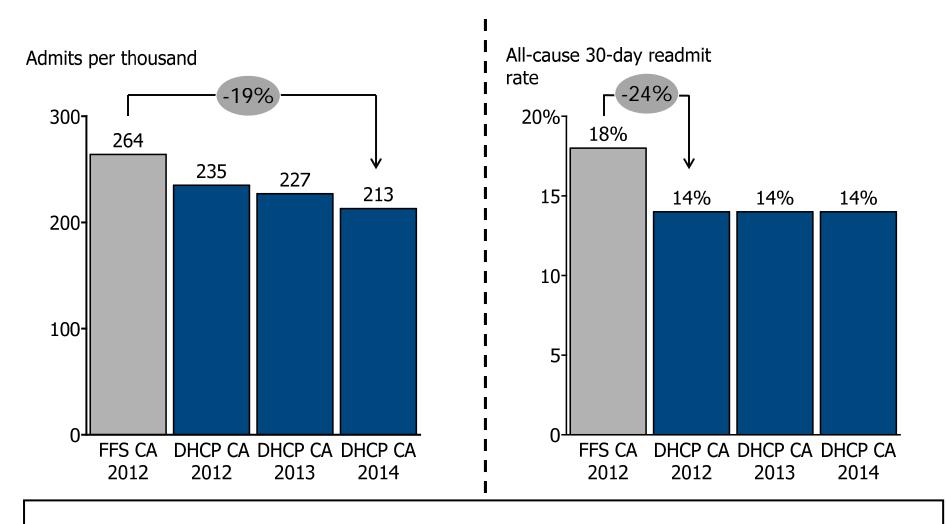
Transition Care Mgmt.

Discharge Planning

Transition Hand-off

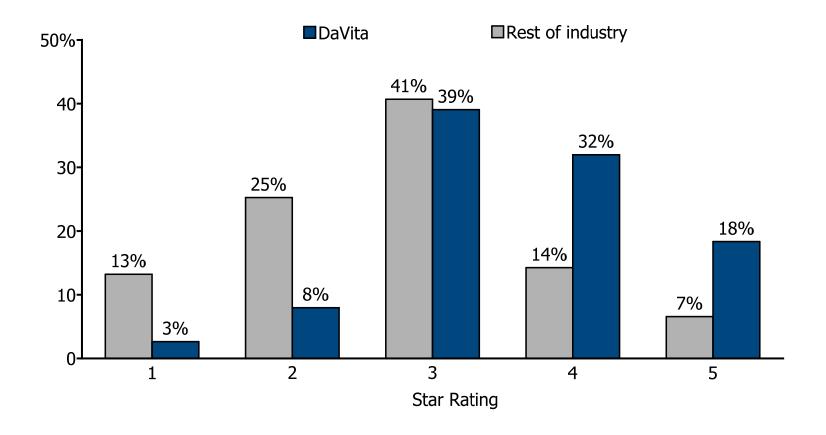
Comprehensive, team oriented care

DHCP Clinical Utilization – CA Example



DHCP significantly outperforms even low admit FFS areas

Industry-leading Kidney Care Quality



Caring for 1/3 of U.S. dialysis patients (~170K); leading the way in quality

Notes: (1) Excludes 651 unrated facilities (12% of total)