THOMAS BETLACH is director of the Arizona Health Care Cost Containment System. Prior to becoming director, Mr. Betlach served as the deputy director for nearly eight years. Before joining AHCCCS, Mr. Betlach served as the state budget director for five years. Mr. Betlach earned his bachelor’s degree in political science from the University of Wisconsin and his master's degree in public administration from the University of Arizona. Since 2009, Mr. Betlach has served as director of the Arizona Health Care Cost Containment System (AHCCCS). In this capacity he reports to the Governor and is responsible for the Arizona Medicaid program. AHCCCS currently provides health care coverage to 1.6 million Arizonans at an annual cost of $12 billion. The agency administers multiple sources of governmental funds and is responsible for regulatory oversight and compliance of Medicaid managed care health plans and health care providers to assure quality of care, fiscal accountability, program integrity and cost containment. Mr. Betlach also serves as the vice president of the National Association of Medicaid Directors.

ROBIN RUDOWITZ is associate director of the Kaiser Commission on Medicaid and the Uninsured. Ms. Rudowitz was a senior manager at The Lewin Group, and has spent time working on budget and health policy issues at the federal, state and local levels of government. She served as Medicaid director in the Office of Legislation at the Centers for Medicare & Medicaid Services from 1999-2001. Prior to that, she oversaw Medicaid, TANF and various public health programs in the office of the CFO of the District of Columbia. Ms. Rudowitz has worked for the Congressional Budget Office as well as for the Ways and Means Committee of the New York State Assembly. She was educated at Cornell University where she earned her undergraduate and master of public administration degrees. As associate director for the Kaiser Commission on Medicaid and the Uninsured, a major initiative of the Kaiser Family Foundation, she identifies policy opportunities, develops and oversees research, and develops Commission publications. Her work focuses on Medicaid financing issues.

ANNE SCHWARTZ serves as executive director of the Medicaid and CHIP Payment and Access Commission. Prior to joining the Medicaid and CHIP Payment and Access Commission (MACPAC), a nonpartisan congressional support agency charged with advising the U.S. Congress on key issues affecting the Medicaid and CHIP programs, Dr. Schwartz served as deputy editor of Health Affairs. She was vice president at Grantmakers In Health, a national organization providing strategic advice and educational programs for health-focused giving programs. Dr. Schwartz has served as special assistant to the executive director and as a senior analyst at the Physician Payment Review Commission, a precursor to the Medicare Payment Advisory Commission. Earlier, she filled committee and staff positions at the U.S. House of Representatives. Dr. Schwartz holds a doctorate in health policy from the Johns Hopkins University School of Hygiene and Public Health.

VIKKI WACHINO serves as acting director of the Center for Medicaid and CHIP Services (CMCS), Centers for Medicare & Medicaid Services, U.S. Department of Health and Human Services. As acting director of CMCS, Ms. Wachino leads activities related to Medicaid and

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CHIP policy and program operations, working closely with states as they implement these programs. Previously at CMS Ms. Wachino was responsible for implementing major provisions of the Affordable Care Act as director of the Children and Adults Health Programs Group, serving in that role at a historic moment as she played a key role in the implementation of the Medicaid expansion. She also oversaw the CHIP program and worked closely with states on progress toward key goals such as delivery system reform through section 1115 demonstration waivers. She served as a senior fellow at NORC at the University of Chicago, where she led the organization’s work on delivery system reform and Medicaid managed care. Ms. Wachino served as health policy director at the Center on Budget and Policy Priorities and associate director of the Kaiser Family Foundation’s Commission on Medicaid and the Uninsured, and worked in the White House Office of Management and Budget. She is the author of many publications on Medicaid and CHIP coverage and financing. Ms. Wachino holds an M.P.P. from Harvard University and a B.A. from Mount Holyoke College.