

# The ACO Journey: Seton Health Alliance



## Seton Healthcare Family

- Mission-driven, sponsored by Daughters of Charity, member of Ascension Health
- 111 years of service
- Greater Austin aka Central Texas
  - 11-county service area
  - 46-county pediatric reach
- Health care and services
  - 11 hospitals
  - 555 employed physicians
  - Community clinics
  - Health insurance
  - Care management



Austin Area's  
Top Four Hospitals operated  
by Seton



## Reshaping Health Care Model

- **Volume-to-value transformation**
- **Related strategic priorities**
  - **New teaching hospital** next door to new Dell Medical School at The University of Texas at Austin **to mold next generation of doctors**
  - Seton/UT Southwestern Clinical Research Institute
  - **Community Care Collaborative** with county health district and Dell Medical School

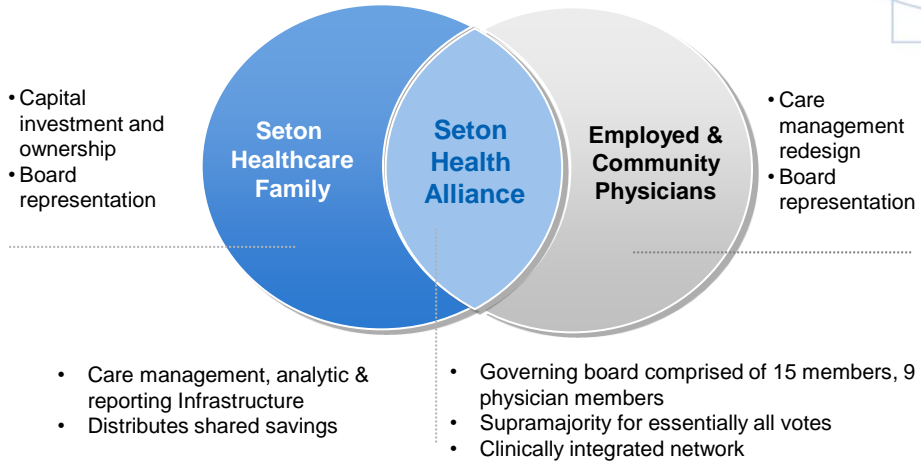


## Austin Market

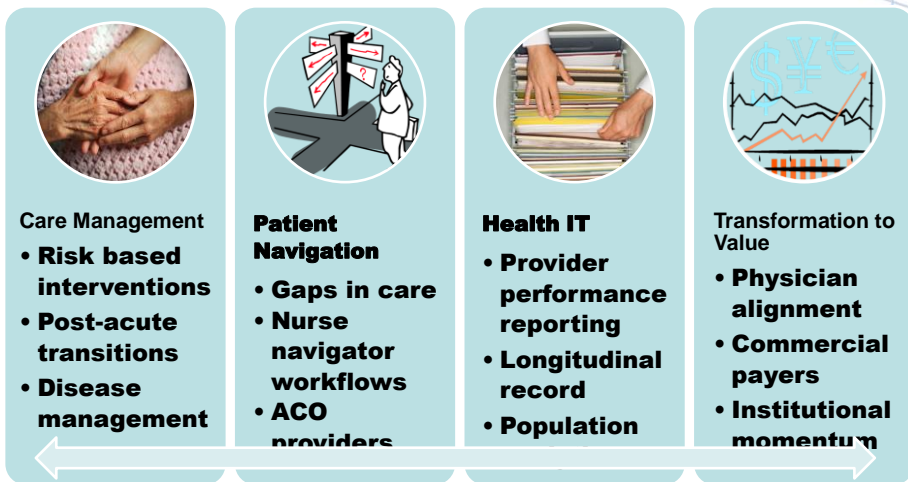
- **Relatively healthy economy**
- **Two primary hospital systems with third in adjacent counties**
- **With exception of participating physician group, largely disaggregated primary care**
- **Many dominant, horizontally-integrated, single-specialty physician groups**



## Structure



## Successes & Challenges

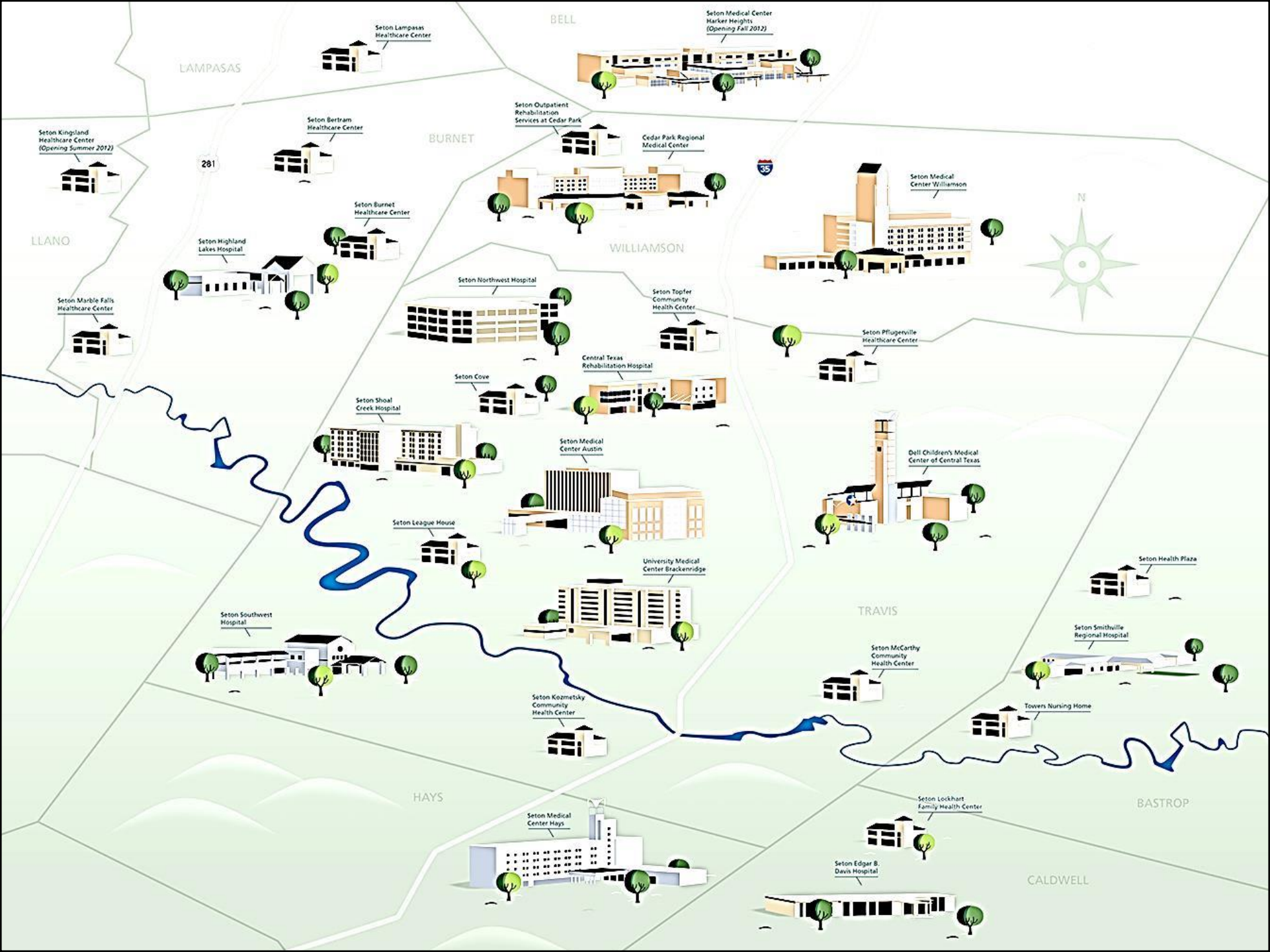


## Course Corrections

- **Re-evaluation of data infrastructure and analytic requirements**
  - Build vs. buy
- **Increased focus on post-acute care**
- **Challenges of population specific care processes**
- **Transition to MSSP**

## Suggestions for Refinement

- **Consideration of local trends in benchmarks**
- **Incorporating beneficiary engagement**
- **Consideration of operational challenges in choosing quality measure set**
- **Real time data sharing for specific clinical events**



LAMPASAS

BELL

Seton Medical Center  
Marke Heights  
(Opening Fall 2012)

Seton Lampasas  
Healthcare Center

Seton Bertram  
Healthcare Center

BURNET

Seton Outpatient  
Rehabilitation  
Services at Cedar Park

Cedar Park Regional  
Medical Center

35

Seton Medical  
Center Williamson

N

LLANO

281

Seton Kingland  
Healthcare Center  
(Opening Summer 2012)

Seton Burnet  
Healthcare Center

WILLIAMSON

Seton Highland  
Lakes Hospital

Seton Northwest Hospital

Seton Topfer  
Community  
Health Center

Seton Pflugerville  
Healthcare Center

Seton Marble Falls  
Healthcare Center

Seton Cove

Central Texas  
Rehabilitation Hospital

Seton Shoal  
Creek Hospital

Seton Medical  
Center Austin

Dell Children's Medical  
Center of Central Texas

Seton League House

University Medical  
Center Brackenridge

Seton Health Plaza

Seton Southwest  
Hospital

TRAVIS

Seton Smithville  
Regional Hospital

Seton Kozmetsky  
Community  
Health Center

Seton McCarthy  
Community  
Health Center

Towers Nursing Home

Seton Kozmetsky  
Community  
Health Center

Seton Lockhart  
Family Health Center

BASTROP

HAYS

Seton Medical  
Center Hays

Seton Edgar B.  
Davis Hospital

CALDWELL