

SPEAKER BIOGRAPHIES  
**Medicaid 101: What You Need to Know**  
March 1, 2013

**BARBARA COULTER EDWARDS**, director of the Disabled and Elderly Health Programs Group in the Center for Medicaid and CHIP Services at CMS, has considerable experience in public and private sector health care financing. She is a nationally recognized expert in Medicaid policy, including managed care, cost containment, long-term care, and state and federal health care reform. She was a principal with Health Management Associates, Inc. for four years, focusing on Medicaid, national health reform, and service delivery for persons with chronic and disabling conditions. She also spent six months as the interim director of the National Association of State Medicaid Directors and served eight years as the Ohio State Medicaid Director. As Ohio's Medicaid Director, she led significant program reforms, including implementation of the state's comprehensive strategy to promote access to home and community-based long-term services and supports, development of a preferred drug list for outpatient prescription drugs, expansion of managed care to serve Medicaid consumers, and implementation of Ohio's State Children's Health Insurance Program.

**WILLIAM A. HAZEL JR.** is Virginia's Secretary of Health and Human Resources. Dr. Hazel oversees 12 state agencies with about 15,000 employees and includes such diverse programs as Medicaid, Behavioral Health, Social Services, as well as Aging and Disability Services. These combined agencies spend approximately one-third of Virginia's budget. He has been charged by Governor McDonnell to prepare Virginia for Health System Reform. His accomplishments include the Virginia Health Reform Initiative, creation of the Virginia Center for Health Innovation, negotiation of an agreement with the Department of Justice to improve services for individuals with Developmental Disabilities, and initiation of an enterprise IT system transformation for health and human resources in Virginia. After earning a degree in civil engineering from Princeton University, Dr. Hazel attended Duke University School of Medicine and completed his orthopaedic residency at the Mayo Clinic. He is a founding member of Commonwealth Orthopaedics and Rehabilitation, a medical practice with facilities located across Northern Virginia. Dr. Hazel is a former chair of the American Medical Association's Council of Legislation, speaker and president of the Medical Society of Virginia, president of the Fairfax County Medical Society, and chairman of the Inova Health System Medical Affairs Council. Dr. Hazel has performed joint-replacement procedures in a remote, poverty-stricken region of Bolivia, volunteered as the physician for Chantilly High School, and spends time in July volunteering at the RAM Mission of Mercy in Wise, Virginia. He is a former assistant orthopaedic surgeon for the Washington Redskins and team physician for the D.C. United soccer team.

**CHARLES MILLIGAN** is deputy secretary for health care financing at the Maryland Department of Health. In this role, he administers the state's Medicaid program, and serves as the department's overall operational lead on health care reform efforts. Prior to that, Mr. Milligan was executive director of The Hilltop Institute at the University of Maryland, Baltimore County (UMBC), which is a health policy research center that performed work for the Maryland Medicaid program, CMS, the Medicaid programs in other states, and private foundations. Before joining Hilltop, Mr. Milligan was vice president at The Lewin Group, where he provided consulting

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services to 20 states (testifying before eight state legislatures), primarily involving the Medicaid program, public purchasing pools, long-term care rebalancing, and performance measurement in publicly-financed health care. Prior to that, he was Medicaid and SCHIP director for the state of New Mexico. He practiced health care law earlier in his career. Mr. Milligan holds a J.D. from Harvard Law School, an M.P.H. from the University of California at Berkeley, and a B.B.A. from the University of Notre Dame.

**ROBIN RUDOWITZ** is an associate director for the Kaiser Commission on Medicaid and the Uninsured, a major initiative of the Kaiser Family Foundation. The commission functions as a policy institute and forum for analyzing health care coverage and access for the low-income population and assessing options for reform. Ms. Rudowitz, who has been with the commission since August 2004, identifies policy opportunities for the commission, develops and oversees some of the commission's research, and develops and writes commission publications. Her work focuses on Medicaid financing issues. Prior to coming to the commission, Ms. Rudowitz was a senior manager at The Lewin Group, a health policy and management consulting firm, where she worked on a wide variety of health policy and delivery issues related to safety-net providers, Medicaid payments and the uninsured. Ms. Rudowitz has also spent time working on budget and health policy issues at the federal, state and local levels of government. From 1999 to 2001 she served as the Medicaid Director in the Office of Legislation at the Centers for Medicare & Medicaid Services. Prior to that, she worked for the District of Columbia's Chief Financial Officer, overseeing funding for the District's Medicaid, Temporary Assistance for Needy Families, and public health programs. She also worked at the Congressional Budget Office, preparing estimates for Medicaid and the Children's Health Insurance Program through the Balanced Budget Act of 1997, and before that for the Ways and Means Committee for the New York State Assembly. Ms. Rudowitz was educated at Cornell University where she earned her undergraduate degree and a Master's in Public Administration.