SPEAKER BIOGRAPHIES: "Medicaid as Stimulus: A Tonic for What Ails the Economy?" January 9, 2009

MARGARET HULBERT is the vice president of strategic resources and public policy for the United Way of Greater Cincinnati. In this position, Ms. Hulbert directs a team of public policy and development professionals who work with local, state and national government, and with private and community foundations, to develop partnerships to fund health, human services and community development needs in Southwestern Ohio and Northern Kentucky. She is also an advocate for children, low-income families, workforce development and basic human services. Prior to joining United Way, Ms. Hulbert was the principal of Hulbert & Associates, specializing in strategic communications and advocacy and political strategies. She has worked for the Children's Defense Fund, the Charter Committee and the mayor of Cincinnati and she has spent 15 years promoting parent involvement in the governance of schools. She has served on the national board of Parents for Public Schools. Ms. Hulbert holds a bachelor's degree in English and political science from Macalester College in Minnesota, and did postgraduate work in college administration at Indiana University.

DAVID PARRELLA is the director of Medical Care Administration at the Connecticut Department of Social Services. Since 1987, Mr. Parrella has worked in the Connecticut Medicaid program in a number of capacities, including acting deputy commissioner. During this time, he has been involved with the development of the Medicaid Managed Care initiative, the Husky Plan for uninsured children, the development of the Connecticut AIDS Drug Assistance Program initiatives to improve access to primary care, disproportionate share payments to hospitals and federal revenue maximization. Prior to entering state service, Mr. Parrella was the health director for the Mashantucket Pequot Tribe from 1984 to 1987. He is also a two-time chairman of the National Association of State Medicaid Directors. Mr. Parrella is a 1972 graduate of Yale University and completed graduate work in medical anthropology at the University of Oregon and the University of Connecticut.

STAN ROSENSTEIN recently joined Health Management Associates as a principal advisor. Before entering this position, Mr. Rosenstein was the chief deputy director of Health Programs in California's Department of Health Care Services and long-time director of California's version of Medicaid, called Medi-Cal. He began his career in state government in 1974, and joined the Medi-Cal program as an analyst in 1977. As Medi-Cal administrator, he managed an operating budget of more than \$37 billion, a workforce of approximately 2,000 employees, and played a major role in formulating the Medi-Cal program's benefits and eligibility policies and coordinating and directing the health care delivery system serving seven million beneficiaries. Mr. Rosenstein was also vice chairman of the National Association of State Medicaid Directors. Mr. Rosenstein received a bachelor's degree from the University of Iowa, and a master's degree in public administration from the University of Southern California.

DIANE ROWLAND is executive vice president of the Henry J. Kaiser Family Foundation and executive director of the Kaiser Commission on Medicaid and the Uninsured. She is also an adjunct professor in the Department of Health Policy and Management at the Bloomberg School of Public Health of the Johns Hopkins University. Dr. Rowland is an authority on health policy, Medicare and Medicaid, and health care for low-income, elderly, and disadvantaged populations and has

published widely on these subjects. Her federal health policy experience includes service on the staff of the Subcommittee on Health and the Environment of the Committee on Energy and Commerce in the House of Representatives of the U.S. Congress, as well as senior health policy positions in the Department of Health and Human Services in the Office of the Secretary and the Health Care Financing Administration. She is a member of the Institute of Medicine, a founding member of the National Academy of Social Insurance, past president and fellow of the Association for Health Services Research, and a senior advisor to the Brookdale Foundation Fellowship in Gerontology. She has served as a national expert on the Governor's Health Reform Task Force in Louisiana, the Secretary's Advisory Committee on Infant Mortality, and the Commonwealth Commission on the Future of Health Insurance and Commission on Women's Health. Dr. Rowland holds a bachelor's degree from Wellesley College, a master's in public administration from the University of California at Los Angeles and a doctor of science in health policy and management from the Johns Hopkins University.

ROBIN RUDOWITZ is a principal policy analyst for the Kaiser Commission on Medicaid and the Uninsured, focusing on Medicaid financing issues. The commission functions as a policy institute and forum for analyzing issues related to health care coverage and access for the low-income population and assessing options for reform. Since joining the commission in 2004, Ms. Rudowitz has been responsible for identifying policy opportunities, developing and overseeing some of the commission's research and writing commission publications. Earlier, she was a senior manager at The Lewin Group, where she worked on a variety of health policy and delivery issues related to safety-net providers, Medicaid payments and the uninsured. From 1999 to 2001, she served as the Medicaid director in the Office of Legislation at the Centers for Medicare and Medicaid Services. Prior to that, she worked for the District of Columbia's chief financial officer, overseeing funding for the District's Medicaid, public health and social service programs. She has also worked for the Congressional Budget Office and for the New York State Assembly, Ways and Means Committee. Ms. Rudowitz was educated at Cornell University, where she earned her undergraduate degree and a master's in public administration.