

Massachusetts Health Care Reform

May 8, 2006

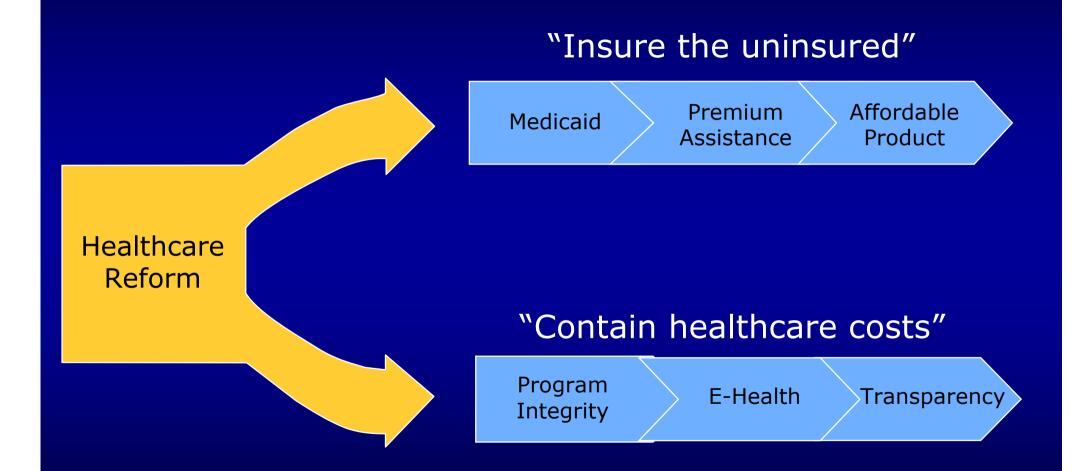
The healthcare status quo is unsustainable

- Double-digit, annual increases in insurance premiums
- Half a million uninsured in Massachusetts, 40 million nationwide
- Many businesses, particularly small businesses, are dropping health insurance benefits due to costs
- Significant barriers to entry for individuals and small businesses who want to buy coverage
 - -Part-timers, contractors, workers with more than one job
 - -Participation and contribution rate requirements
- Limited information available to consumers and businesses that would allow for informed cost and quality decisions
- Hospitals mandated to provide emergency care (EMTALA)
 - -\$1.2 billion spent by state to reimburse free care in MA
 - -No consequences to individuals who choose to free-ride they get care

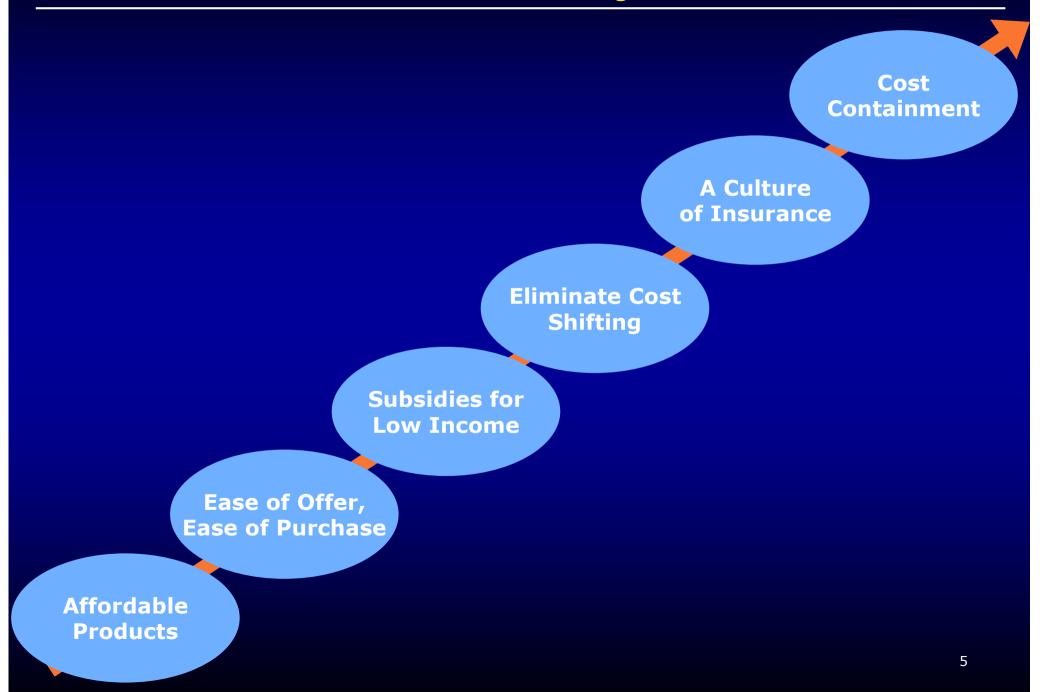
The Uninsured in Massachusetts

| • Total Commony | 6,400,000 | |
|--|----------------------------------|---------|
| • Currently insure -Employer, individ | 5,940,000 | |
| Currently uninsured (7%) | | 460,000 |
| -≤100% FPL | Medicaid Eligible but unenrolled | 106,000 |
| -~100-300% FPL | Premium Assistance | 150,000 |
| ->300 FPL | Affordable Private Insurance | 204,000 |

A "fully insured" population is the cornerstone to controlling health care costs



Healthcare reform law's objectives



Insurance market reforms

| Exi | sti | na | Mar | ket |
|-----|-------------|----|-----|-----|
| | J J. | | | |

Dysfunctional individual market

Limited take-up of HSAs

"Any willing provider"

Bad value for younger adults

No consequence for lifestyle choices

Hard cut-offs for dependent status

Growing list of mandatory benefits

Optional, smaller risk pools

Reformed Market

Individual/small market merger

HMO products with HSAs

Value-driven networks

19-26 year-old market

Tobacco usage is a rating factor

More flexible up to 25 years-old

Two year moratorium

Mandatory, larger risk pools

These reforms coupled with other product development can lower existing premiums

| Today's average small group monthly premium | \$350 |
|---|--------|
| Value driven networks | 10-20% |
| HMOs with HSAs/Deductibles | 5-22% |
| Moderate co-pays | 4-9% |
| • Further pharmacy benefit management | 1-5% |
| | |

Potential Monthly Premium for Affordable Plan

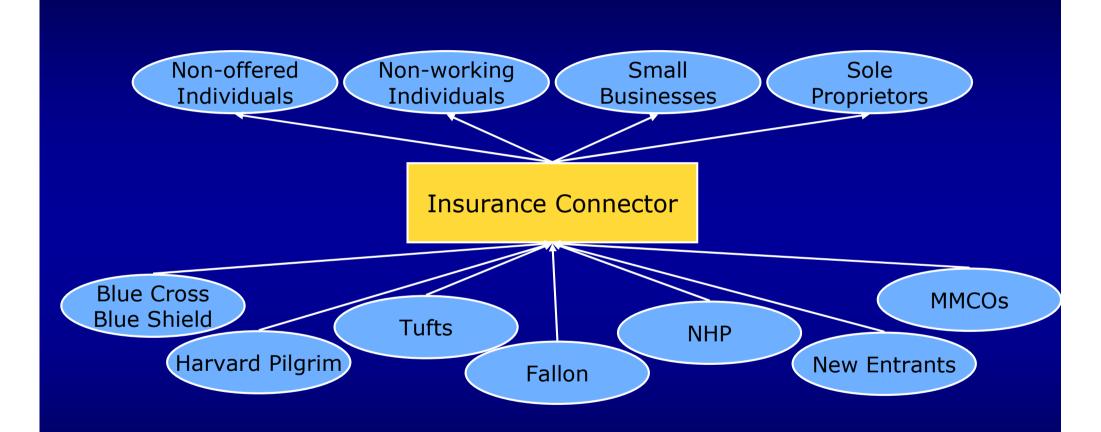
Insurance reform allows products that represent good value, and are comprehensive

| | Existing Market | Reformed Market |
|--------------------|-------------------------|----------------------|
| Primary care | Yes | Yes |
| Hospitalization | Yes | Yes |
| Mental Health | Yes | Yes |
| Prescription Drugs | Yes | Yes |
| Provider network | "Open Access" | Defined |
| Annual deductible | "First Dollar Coverage" | \$250-\$1,000 |
| Co-pays | Low (\$0,10,20) | Moderate (\$0,20,40) |
| Monthly Premium | \$350 | \$215 |

The Connector is an efficient nexus between buyers and sellers

- Small businesses will be able offer multiple affordable products to their employees
 - -Premiums paid with pre-tax dollars
 - -Eliminates minimum participation and contribution hurdles
- Market signaling: ease of purchase and good value
- Purchase of insurance by the individual, not the employer
 - -Employer shifts to defined contribution model
 - -Employee and individual choose and own the insurance
- Mechanism for reaching non-traditional workers
 - -Part-timers and seasonal workers
 - -Contractors and sole-proprietors
 - -Individuals with more than one job
- Health insurance will be portable between small businesses

The Connector makes it work



Commonwealth Care makes private insurance affordable for eligible individuals

- Redirects **existing** spending on the uninsured away from opaque bulk payments to providers to direct assistance to the individual
- Premium assistance up to 300% of the Federal Poverty Level (FPL)
 - -Zero premium for individuals under 100% FPL
 - -Premiums increase with ability to pay up to 300% FPL
 - -No cliff; glide-path to self-sufficiency
 - -No deductibles permitted for low-income individuals
- Private insurance plans offered exclusively through Medicaid Managed Care Organizations (MMCOs) for first two years
- The Connector will serve as the exclusive administrator of Commonwealth Care premium assistance program
 - -Works closely with Medicaid program to determine eligibility
- SCHIP and Insurance Partnership programs expand to achieve the same objective

Commonwealth Care: Sliding scale premium assistance example

| FPL | Single Person Income | Weekly Premium* | % of Income |
|-------|----------------------|--------------------|-------------|
| <100% | \$9,800 | Free | NA |
| 150% | \$14,700 | \$6.92 | 2.4% |
| 200% | \$19,600 | \$11.54 | 3.1% |
| 250% | \$24,500 | \$18.46 | 4.0% |
| 300% | \$29,400 | \$32.31 | 5.7% |

^{*}All numbers assume **NO** pre-tax treatment and **NO** employer contribution 12

Employers will remain the cornerstone for the provision of health insurance

- Existing IRS/ERISA provisions
- Existing and new state non-discrimination provisions
- Requires all companies with 11 or more FTEs to set up a section 125 cafeteria plan such that part-timers and contractors can purchase insurance with pre-tax dollars
 - -No contribution required
 - -Free rider surcharge could apply for those companies without section 125 cafeteria plan
- Uncompensated Care Pool Assessment on companies not offering employer-sponsored health insurance
 - -Tied to the use of "free-care" by uninsured employees
 - -Maximum assessment is \$295/employee
 - -Offering employer to be determined by regulation

The law contributes to market stability by addressing cost shifting

- Medicaid rate increases to hospitals and physicians
 - -Tied to pay-for-performance measures
- Enroll eligible individuals in the Medicaid program
 - -On-line, streamlined application process
 - -Outreach grants
 - -77K in the last twelve month period
- Reforms the Uncompensated Care Pool reimbursement mechanisms
- Section 125 cafeteria plan requirement
- Personal responsibility

The Personal Responsibility Principle

- Given Medicaid, premium assistance and affordable insurance products will be available, all citizens will have access to health insurance they can afford
- In this new environment, people who remain uninsured would be unnecessarily and unfairly passing their healthcare costs to everyone else
- Personal responsibility means that everyone should be insured or have the means to pay for their own healthcare

Personal responsibility: health insurance is the law

- Statewide open-enrollment period in March 2007
 - -Both Commonwealth Care and whole insurance market
- Beginning on July 1, 2007 all Massachusetts residents will be required to have health insurance
- Enforcement mechanisms
 - -Indicate insurance policy number on state tax return
 - -Loss of personal tax exemption for tax year 2007
 - -Fine for each month without insurance equal to 50% of affordable insurance product cost for tax year 2008

The law contains strong cost-containment provisions

- Cost and Quality Council with new power to collect price and quality data
 - -Hospital, physician, specialist, procedure, complications, volume, etc.
- Path to creating data necessary for real consumer engagement
- Electronic Medical Records
 - -Massachusetts E-Health Collaborative implementing electronic medical record system pilot programs in three regions
 - -Integrate an entire "community of care" from primary care to acute hospitalization
 - -\$50 million seed investment by Blue Cross/Blue Shield of MA Foundation
- \$5 million investment in Computerized Physician Order Entry systems
- Pay for performance required in the Medicaid program
 - -Utilization of electronic medical record as a proscribed variable
 - -Coordination with private payers to ensure rational approach

The new paradigm is financially sustainable



