Sustainability Beyond Relief: Bolstering our First Line of Care

July 7, 2021
Sponsors

ALLIANCE
FOR HEALTH POLICY

The Commonwealth Fund
Join us online!

@AllHealthPolicy

Alliance for Health Policy

@AllianceforHealthPolicy

#AllHealthLive
Participating in the Webinar

To mute yourself, click the microphone icon. The icon will appear orange when muted.

To ask a question, click the ? icon and enter your question in the chat box below.
Learn More

Additional resources available online »

• Full speaker bios
• Resources list
• Expert list
• Presentation slides
• Recording

www.allhealthpolicy.org
Dora Hughes, M.D., MPH

Associate Professor,
Department of Health Policy and Management,
Milken Institute School of Public Health at
The George Washington University

@DrDoraHughes
Panelists

Rebecca Weintraub, M.D.
Assistant Professor
Harvard Medical School
@RWeintraubMD

Maria Gomez, R.N., MPH
President & CEO
Mary’s Center
@MarysCenter

Michelle Morse, M.D., MPH
Chief Medical Officer and Deputy Commissioner, Center for Health Equity and Community Wellness
New York City Department of Health and Mental Hygiene
@michellemorse

Ann Greiner, MCP
President & CEO
Primary Care Collaborative
@AnnGreiner1

Dora Hughes, M.D., MPH
Associate Professor, Department of Health Policy and Management
Milken Institute School of Public Health
The George Washington University
@DrDoraHughes
Rebecca Weintraub, M.D.
Assistant Professor
Harvard Medical School
## Declining investment levels in primary care

### U.S. Primary Care Spending Trend Findings from Three Studies

<table>
<thead>
<tr>
<th>Study</th>
<th>Data Sources</th>
<th>Years</th>
<th>Primary Care Spend (Narrow)</th>
<th>Trend (Narrow)</th>
<th>Primary Care Spend (Broad)</th>
<th>Trend (Broad)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Martin, et al.</td>
<td><em>Primary Care Spending in the U.S. 2002-2016</em>&lt;sup&gt;25&lt;/sup&gt;</td>
<td>2002-2016</td>
<td>2002: 6.5% 2016: 5.4%</td>
<td>Negative</td>
<td>Not reported</td>
<td>N/A</td>
</tr>
</tbody>
</table>

Source: Primary Care Collaborative. *Primary Care Spending: High Stakes, Low Investment*. December 2020
COVID-19 relief package’s implications for primary care

The CARES Act (3/27/20) authorized $100B for hospitals and clinicians to reimburse for COVID-19 related lost revenues and increased expenses.

“The amount of money put forth by the CARES Act may be helpful, but it is not going to get us where we need to be. I worry that if practices fail, there will not be anybody around to take care of the members of our communities”

- Conrad L. Flick, MD
Clinician, Family Medical Associates in Raleigh North Carolina

American Rescue Plan Act of 2021

- Expands access to health coverage through substantial subsidies for ACA plans and funding to incentivize Medicaid expansion

- Includes $7.6 billion to expand the public health workforce and $800 million for the National Health Service Corps

- No additional funds were allocated to the Provider Relief Fund, apart from targeted money for rural hospitals, and the loan terms of the Medicare Advanced Payment program were not relaxed.

Source: Primary Care Collaborative. March 30, 2021
### Outpatient Vaccination Budget Calculator

#### Results Dashboard

- **Total Effective Cost Per Vaccination:** $18.83
- **Total Per Diem Personnel Costs:** $311,616
- **Weekly Per Diem Personnel Costs:** $12,324.19

#### Time Inputs

- **Number of vaccinations completed per day:** 147
- **Total vaccinations completed, overall vax campaign (all subphases):** 17685
- **Number of days to vaccinate each subphase (of 13 subphases):** 10
- **Number of weeks to complete vax campaign:** 25
- **Personnel cost per vaccination:** $17.62
- **Equipment/supply cost per vaccination:** $1.21

#### Wage Inputs

- **Vaccination Data**
- **Time Inputs**
- **Wage Inputs:** Click (+) to Expand

#### Additional Inputs

- **Source Code**
- **Original Spreadsheet**
- **Important Information**

For more details, visit: [https://vaccinebudgetcalculator.shinyapps.io/Outpatient-Vaccine-Calculator/](https://vaccinebudgetcalculator.shinyapps.io/Outpatient-Vaccine-Calculator/)
Importance of primary care in the COVID-19 response

Unvaccinated people would prefer to get vaccinated at their doctor’s office; far fewer would prefer other locations.

**Preferred vaccination location, among those who haven't had any COVID-19 vaccine**

- **My doctor's office**: 53%
- **Retail pharmacy or drug store (like Walgreens or CVS store)**: 17%
- **Clinic set up by my city, town, or county health department**: 13%
- **Large public vaccination site in my community**: 10%

There are 2000 PCPs in vaccine deserts

17 million people live in rural vaccine deserts. 50 million people live in urban vaccine deserts. Over 100 million people still need at least one shot.

Geographic access still matters.

Over 2,000 primary health care centers and nearly 1,000 FQHCs can serve as potential sites in vaccine deserts.

https://vaccineplanner.org/
Michelle Morse, M.D., MPH
Chief Medical Officer and Deputy Commissioner, Center for Health Equity and Community Wellness, New York City Department of Health and Mental Hygiene
“The most difficult social problem in the matter of Negro health is the peculiar attitude of the nation toward the well-being of the race. There have... been few other cases in the history of civilized peoples where human suffering has been viewed with such peculiar indifference” - W.E.B. Du Bois
The Philadelphia Negro (1899)
Current COVID-19 Situation in New York City

Daily Reported Cases

7-Day Percent Positivity

CMO Vision

1. Bridging Public Health and Health Care
2. Anti-Racist Health Policy
3. Institutional Accountability
An Anti-Racist Agenda for Medicine

Déjà vu
- Disproportionate admission of Black and Latino patients to general hospital vs. cardiology service
- Ten-year trend – white patients more likely to be admitted to cardiology service.

Disparities not explained by insurance status, links to care, medical conditions, or neighborhood socioeconomic status

Patient self-advocacy worked for some

We are experienced physicians. But in the early days of the pandemic, when we felt like fresh interns nervously awaiting a flood of disease presentations we had never seen before, we had a nagging sense of déjà vu: it seemed that a disproportionate number of COVID-19 patients admitted to our Boston hospital were people of color. We asked around; our colleagues corroborated. The trend was confirmed by data coming out of Milwaukee first, then sporadically elsewhere. Now it is a well-known and tragic fact of the pandemic.
Frameworks for Change

- **Tenets of Critical Race Theory (Harvard law professor Derrick Bell)**
  - Racism is thoroughly embedded in society
  - Racism serves the material/psychic interests of the dominant group
  - *Interest convergence - De jure racial integration was not the result of a moral awakening among Whites*
  - “The general use of so-called neutral standards to continue exclusionary practices reduces the effectiveness of traditional civil rights laws, while rendering discriminatory actions more oppressive than ever.” Harvard law professor Derrick Bell (1992)

**Federal Restitution**
- **Healing ARC**
  - Acknowledgement
  - Redress
  - Closure
Desegregation of hospitals through Medicare payment policy

“It's a good day to remember that Medicare withholding funds from facilities violating Title VI of the Civil Rights Act [of 1964] is what desegregated our hospitals. Health policy is a powerful tool in antiracism, we should use it.”

(Meril Pothen tweet, June 19, 2020)
Thank You
Maria Gomez, R.N., MPH
President & CEO,
Mary’s Center
Ann Greiner, MCP
President & CEO, Primary Care Collaborative
We value your input!

Please fill out the evaluation survey you will receive immediately after this presentation, or via email this afternoon!

www.allhealthpolicy.org
Upcoming Event

**Understanding Potential Menthol Tobacco Bans and their Impact on Communities of Color**
12 pm – 1 pm ET

**Closing the Coverage Coordination Gap for Dual-Eligibles**
12 pm – 1 pm ET

**Improving the Diagnostic Odyssey for Rare Disease Patients**
12 pm – 1 pm ET

https://www.allhealthpolicy.org
Learn More

Additional resources available online »

• Full speaker bios
• Resources list
• Expert list
• Presentation slides
• Recording

www.allhealthpolicy.org
Thank you for attending.