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**ALLIANCE**  
FOR HEALTH POLICY

HEAD OF PATIENT ADVOCACY AND  
ALLIANCE DEVELOPMENT  
UCB

## **What does “bipartisan learning” look like in your work?**

In my work in patient advocacy, it's clear that diseases are not partisan. Working in government, the nonprofit sector, and now the private sector, I've seen it's truly possible to build support across ideologies and sectors for development and access to better therapies – but it requires an understanding of priorities of potential allies and education tailored to their interests.

## **What's one moment in your career that shaped how you think about health policy?**

I was a Senate health policy advisor in 1995, when major changes were proposed in health care and social support programs as part of the Contract for America. I learned then that allies banding together can truly have an impact. In that case, it involved allies both inside and outside of Congress – at health care companies, nonprofits, statehouses, and more. One major battle involved the proposed block granting of Medicaid, which was ultimately defeated due to a variety of leaders who ultimately opposed it.

